## Investor Presentation Full Year 2023 Results

March 2024



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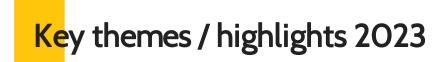
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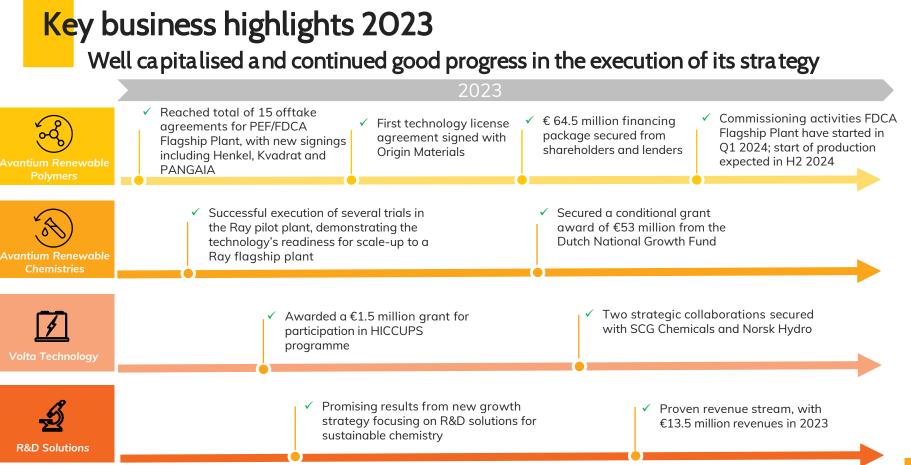


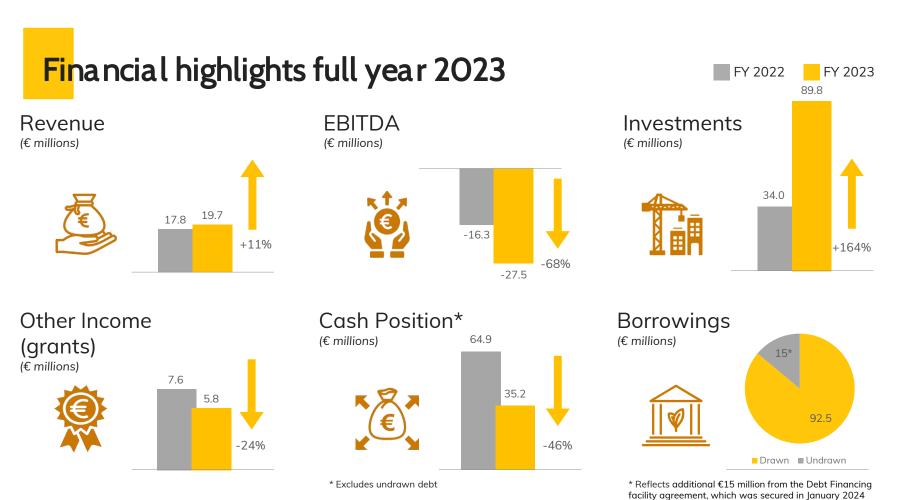


Well capitalised

Continued progress in execution of strategy

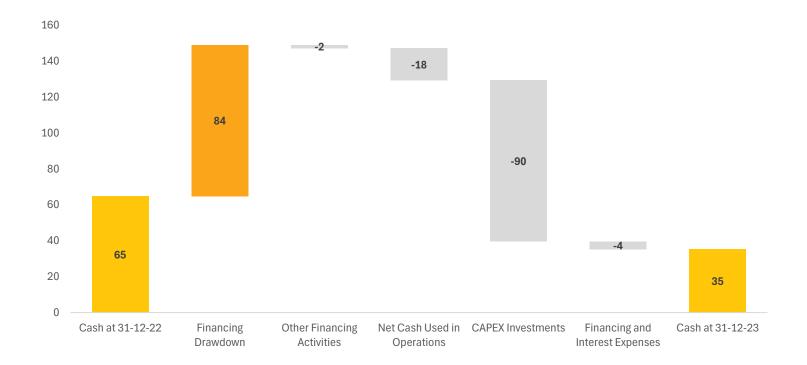
Nearing the inflection point

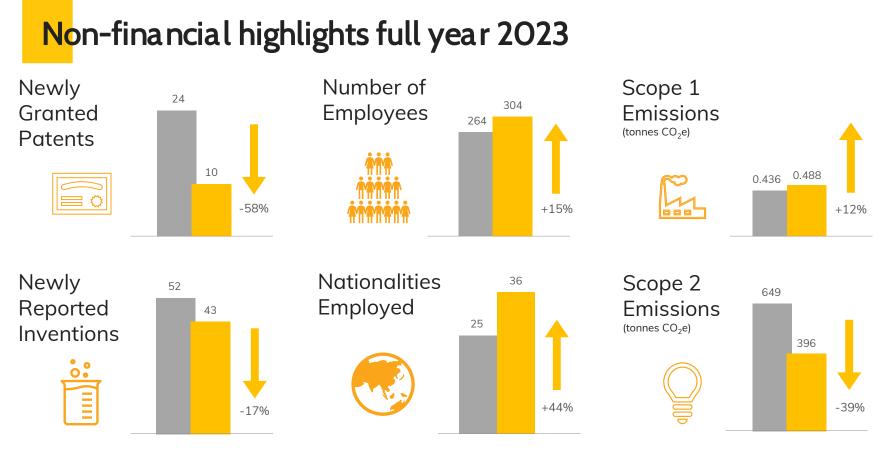




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FY 2022 FY 2023



#### Chain Reaction 2030



Solar powered headquarters and lab

Sustainability Steering Board

linked to Chain Reaction 2023



Scope 3 emissions baseline assessment completed



Celebrating diversity & inclusion



recognition



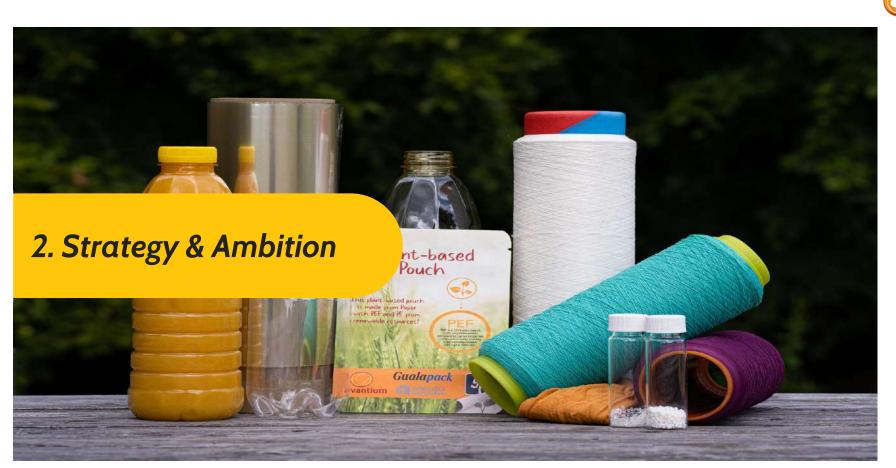


Weekend of Science:

encouraging the next generation

Avantium | Investor Presentation FY 2023

Avantium RNP Flagship Plant - Delfzijl



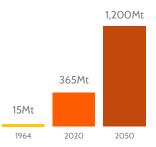
### Addressing the plastics pollution problem

Plastics pollution: a real problem...



PET / Plastics GHG<sup>1</sup> Emissions Plastic end-of-life pollution

...the problem is getting bigger...



#### Global plastics production will triple by 2050

### ...and it can't be solved only by recycling

11% Low recycling rate

65-95% Limited recovery rate through recycling depending on technologies

26% High share of hard-to-recycle plastics / multi-material packaging

Constant need for new virgin plastics unless we find a circular alternative

Note: (1) Greenhouse Gas Sources: OECD statistics on plastics use by polymer projections, 2023; OECD, Plastic leakage and greenhouse gas emissions are increasing, 2019; CIEL, Plastic & Climate: The hidden costs of a plastic planet, 2019; OECD, Global plastics outlook, 2022; Erikesen et al, A growing plastic smog, now estimated to be over 170 trillion plastic particles afloat in the world's oceans, 2023; PlasticsEurope Market Research Group and Consultic Marketing & Industrieberatung, World plastics production, 2016; RECORD, Chemical and physico-chemical recycling of plastic waste, 2022, 177 p, n°21-0919/1A; ScienceDirect, Recycling of multi-material multilayer plastic packaging: Current trends and future scenarios, 2022; Avantium and Nova Institute, PEF – A Sustainable Packaging Material for Bottles - ISO Certified LCA of Avantium's PEF products, 2022

### Accelerating shift to bio-plastics

Increasing consumer pressure, demanding sustainable solutions



Increasing regulatory support plant-based plastic and recycling

2





3

#### Major brands setting ambitious targets but struggling to meet them

20-50% reduction of virgin fossil-based plastic by 2025-2030<sup>1</sup>

Coca:Cota	(Represe)	Unilever	· L'ORÉAL
Carrefour	(₿ 🦃	PEPSICO	Mondelēz,
L'OCCITANE	Beiersdor		arlsberg
reckitt	<b>P&amp;G</b>	MARS	H&M Group





Avantium at the centre of the eco-system

15 Offtake Agreements

Technology License Agreement

### Market traction through wide range of applications



### Commercial-stage company in renewable & circular polymers

#### **Mission**

To bring to the market new, cost competitive renewable polymer materials with superior performance characteristics, contributing to reducing carbon emissions, plastic pollution and our dependency on fossil resources

#### Ambition

Be a €100m+ revenue & EBITDA positive company by 2026, with 500kta of committed capacity for sustainable polymers<sup>1</sup>

# ESG at the heart SDG-linked targets Chain Reaction 2030 External recognition Image: Image:

Note: (1) Revenue based on contractual income, not considering the possible impact of IFRS 15; Running a fully operational FDCA Flagship Plant and selling multiple licenses will lead to Avantium reaching an inflection point. Under such conditions, management's ambition is that the Company could generate €100 million in revenues and be EBITDA positive in 2026.

Sources: Smithers, The future of high barrier packaging films to 2024, 2021; Smithers, The future of global flexible packaging to 2026, 2021; Smithers, The future of rigid plastic packaging to 2026, 2021; Thermoformed Packaging Market to 2025, 2018; PCI Wood Mackenzie, Abstract report global Multilayer PET bottles industry to 2024, 2016; Allied Market Research

### Reaching the inflection point

Technology & product deployment through commercialisation of Avantium's own production and Avantium's technologies through licensing, JVs and partnerships

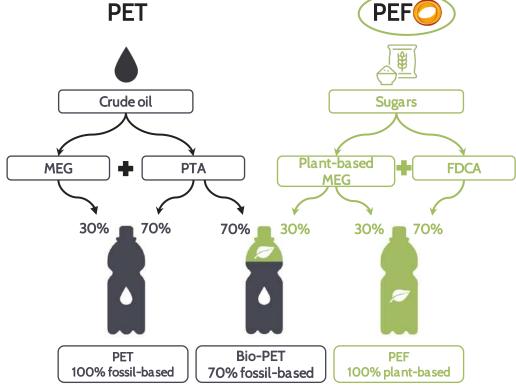


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### **PE**F: made from our focus product FDCA



#### Compared to PET

PEF is a renewable, circular plant-based polymer material

Low carbon footprint

Superior technical properties

Enhanced recyclability

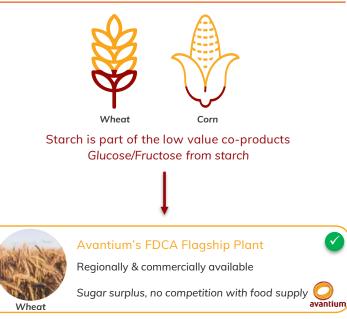
Cost competitive

Sources: Energy Environ. Sci, Replacing fossil-based PET with biobased PEF; process analysis, energy and GHG balance, 2012; University of Aberdeen, PEF plastic synthesised from industrial carbon dioxide and biowaste, 2020; Journal of Ecological Engineering, Energy Inputs on the Production of Plastic Products, 2022; RECORD, Chemical and physico-chemical recycling of plastic waste, 2022, 177 p, n°21-0919/1A; Avantium, The Journey of Avantium's PEF towards Commercialisation, 2021



### FDCA – feedstock agnostic, utilising Gen 1 and 2 feedstocks

FDCA Flagship Plant is using Gen 1 feedstock: starch – an abundant & low value co-product



Current Gen 2 feedstock



#### Future Gen 2 feedstock options



#### Wood chips



Avantium's Dawn Technology

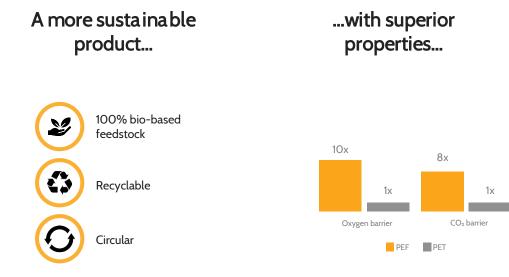
Avantium DAWN pilot plant



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### **PE**F sustainable and superior alternative for PET



#### ...providing distinctive value proposition

- Up to 20% weight reduction
- Longer shelf life leading to food waste reduction
- Larger range of applications and ability to replace glass, aluminium, etc.
- Enhanced recyclability as monomaterial packaging or by replacing hard-to-recycle polymers (e.g. nylon) in multi-material packaging
- EPBP' interim approval on multilayer PET/PEF and monolaver PEF bottles in the FPRP PET recycling stream
- APR<sup>2</sup> Critical Guidance Recognition on compatibility with standard PET recycling practices

Notes: (1) The European PET Bottle Platform is a voluntary initiative of industry organisations representing waste collectors, plastic recyclers, PET material producers and brand owners; (2) The Association of Plastic Recyclers, non-profit organisation focused exclusively on improving recycling for plastics

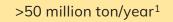
Sources: Avantium and Nova Institute. PEF – A Sustainable Packagina Material for Bottles - ISO Certified LCA of Avantium's PEF products, 2022; University of Aberdeen, PEF plastic synthesised from industrial carbon dioxide and biowaste, 2020; Journal of Ecological Engineering, Energy Inputs on the Production of Plastic Products, 2022; RECORD, Chemical and physico-chemical recycling of plastic waste, 2022, 177 p, n°21-0919/1A; Avantium, The Journey of Avantium's PEF towards Commercialisation, 2021

### **PE**F can be used in a very broad range of applications



Beer, Juices, Waters, Soft Drinks

Competing materials: Glass, Aluminium, PET, Multi-layer







Textile, Upholstery, Car Tires, Industrial Fibers

Competing materials: PET, Nylon, Cotton

>40 million ton/year<sup>1</sup>

PANGAIA kvadrat



Films & More



Food Packaging, Non-Food Packaging

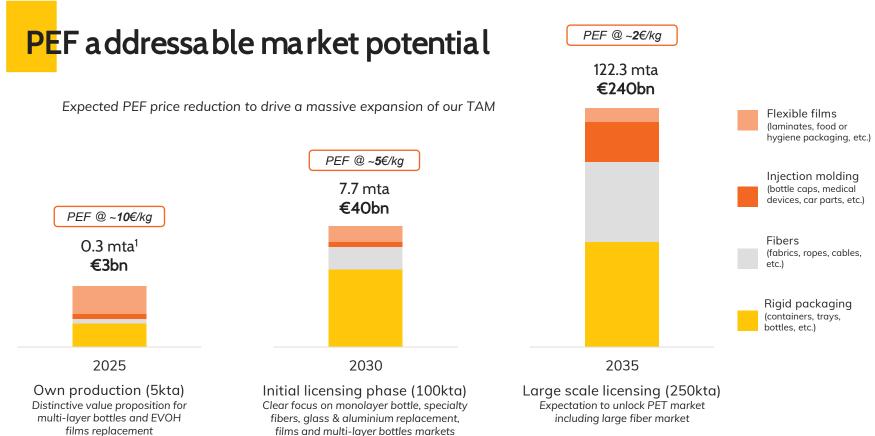
Competing materials: Glass, Aluminium, PET, Multi-layer

#### >25 million ton/year<sup>1</sup>



Notes: (1) estimated volume reflects Total Addressable Market (TAM) in 2035

Sources: Smithers, The future of high barrier packaging films to 2024, 2021; Smithers, The future of global flexible packaging to 2026, 2021; Smithers, The future of rigid plastic packaging to 2026, 2021; Thermoformed Packaging Market to 2025, 2018 ; PCI Wood Mackenzie, Abstract report global Multilayer PET bottles industry to 2024, 2016 ; Allied Market Research



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Notes: (1) Million Metric Tons Annually, chart is not to scale

Sources: Smithers. The future of high barrier packaging films to 2024, 2021; Smithers, The future of global flexible packaging to 2026, 2021; Smithers, The future of rigid plastic packaging to 2026, 2021; Thermoformed Packaging Market to 2025, 2018; PCI Wood Mackenzie, Abstract report global Multilayer PET bottles industry to 2024, 2016; Allied Market Research

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### **PE**F is both sustainable <u>and</u> price-competitive at scale

#### 100kta

Competing with aluminium and glass at €5.0/kg PEF



PEF Bottle 33cl - 13.5gPEF material cost<sup>1</sup>  $\pounds 0.07 = -7\%$  of end price Glass Bottle 33cl – 200g Glass material cost<sup>1</sup> €0.13 = ~13% of end price Aluminium Can 33cl – 13g Alu material cost<sup>1</sup> €0.03 = ~4% of end price 250kta

Competing with mono-material PET at €2.5/kg PEF



 PEF Bottle
 rPET Bottle
 PET Bottle

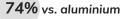
 50cl - 17.5g
 50cl - 22g
 50cl - 22g

 PEF material cost²
 rPET material cost²
 PET material cost²

 €0.044 = ~3.7% of end price
 €0.055 = ~4.6% of end price
 €0.037 = ~3.1% of end price

PEF reducing Global Warming Potential

88% vs. glass





Notes: (1) a 33cl bottle made with PEF at €5.0/kg sold at €1.00, a 33cl glass bottle sold at €1.00 and a 33cl aluminium can sold at €0.67; (2) Assuming PEF at €2.5/kg, rPET at €2.5/kg and PET at €1.7/kg, and a 50cl sold at €1.20. Sources: enzymatic rPET, Company's estimates; Glass, Food grade rPET & PET prices, BusinessAnalytlQ.com, average Europe & USA Aug.22-Aug.23; Aluminium prices, markets.businessinsider, average Aug.22-Aug.23, NAPCOR, Beverage Container LCA Report 2023, 2023; Nova Institute

### First-of-a-kind FDCA Flagship Plant on stream in 2024

- Sale of PEF & FDCA at commercial scale
- Prove technology at 5kta scale
- 10-year feedstock supply partnership with Tereos
- Commissioning expected to start in Q1 2024
- FDCA production expected on stream in H2 2024
- Further accelerate licensing deployment



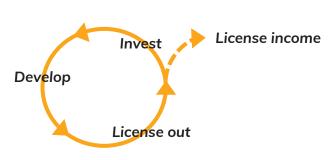


### Licensing the FDCA / PEF technology

Generate income	Deployment	
Through up-front fees and royalties	Licensees accelerate product deployment and global market entry	
Asset light model	Technology development	
Access capabilities, capital and resources of licensees	Technology and IP development accelerated by developments at licensees	

- Avantium to license out technology and IP
- Technology licensing deemed to offer optimal combination of risk and reward
- Licensing closely aligned with our capabilities and capacities
- Multiple licensee market model preferred by converters / brand owners

Virtuous licensing circle



Source: 'Capturing sustainable value from technology: a case for strategic licensing' from Arthur D. Little – Michaël Kolk, Phil Webster, Koji Uchida and Just Jansz

# Owning necessary IP for production and licensing of FDCA and its high value applications

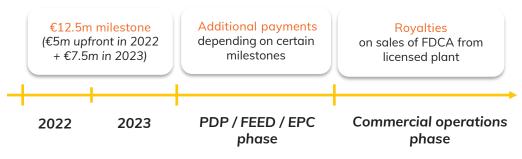
FDCA manufacture: 46 FDCA manufacture: 80 FDCA based polymers, FDCA based polymers, manufacture and applications: 54 manufacture and applications: 143 Others: 6 Others: 15 FDCA manufacture: 13 FDCA manufacture: 68 FDCA based polymers, FDCA based polymers, manufacture and applications: 13 manufacture and applications: 91 Others: 1 Others: 2

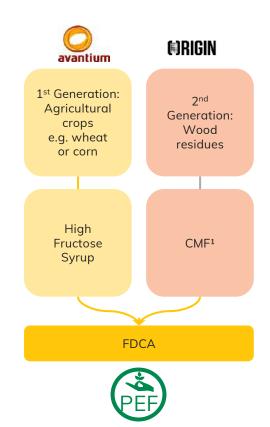
- Avantium has 166 patent families<sup>1</sup> containing 998 rights
- Actively managing IP portfolio including review of third-party patent positions
- Dedicated team of in-house patent attorneys
- Figures include patents and patent applications

### First license agreement signed with Origin

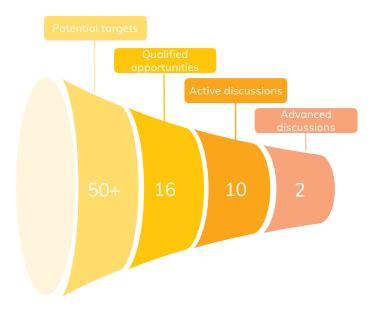
- Non-exclusive technology license agreement for conversion of Origin-produced CMF derivatives into FDCA at a 100 kta scale facility
- Avantium and Origin already secured capacity reservations for the future plant, for example from Terphane

#### Technology license agreement model with Origin





### Global FDCA licensing opportunities for Avantium



Technology licensing target customers

Key considerations on

licensing

- → Feedstock suppliers
- → Chemical companies
- → PET (/polymer) producers

- → Proximity to feedstock
- → Proximity to existing production infrastructure (brownfield)
- → Local market proximity & size
- → Local regulations & incentives

#### Potential pipeline of technology licenses<sup>1</sup>

### We can almost touch it...







### Reinforcing strategic focus: the FDCA/PEF commercial opportunity

FDCA/PEF	Volta Technology	R&D Solutions	Ray Technology
technology	(PLGA)		(plantMEG/MPG)
Prioritising getting Flagship Plant on stream in 2024 and commercialisation and licensing of FDCA / PEF	Exploring strategic or financial partnerships to fund the next phase of development	EBITDA positive, targeting sustainable chemistry opportunities	Further investments on hold



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March 2024



### Strong financing fundamentals for long-term success



Funding secured through existing and new shareholders



Renewable Polymers shareholders and lenders remain committed



FDCA Flagship nearing completion with strong commercial traction



Promising licensing pipeline

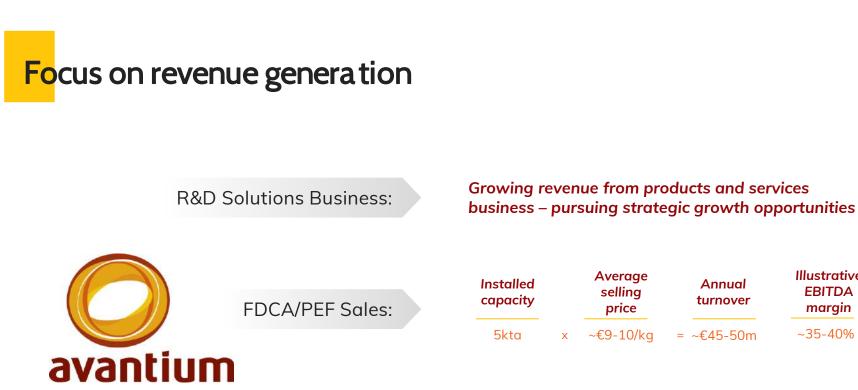


### Funding focused on the FDCA / PEF opportunity

Renewable Polymers Business FDCA/PEF technology			Avantium
Completing	Commissioning and	Licensing acceleration	Financial stability, general corporate and R&D
Construction of the	Start-up of the FDCA	– Commercial strength	
FDCA Flagship Plant	Flagship Plant	and pipeline	



Focus on financial stability to execute on our strategy



Milestone payments and royalties from multiple technology license agreements

Illustrative

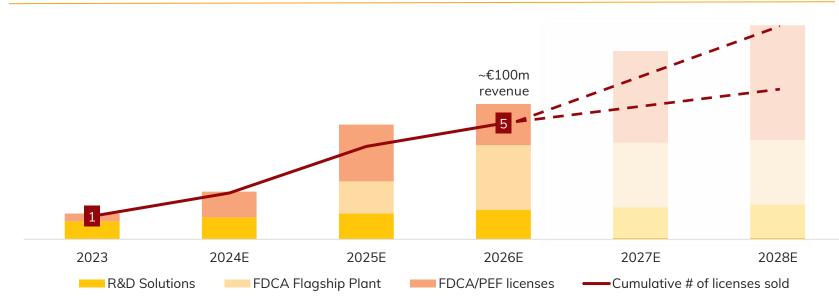
**EBITDA** 

margin

~35-40%

### Focus and execution leading to growth

Illustrative financial performance: based on assumption that FDCA Flagship Plant is on stream in 2024 and multiple technology licenses have been sold







### Key takeaways / Investment highlights



Strong commercial traction, with 15 offtakes and 1 technology license to date

Most advanced FDCA and PEF player worldwide, contributing to the transition of the chemical industry towards renewable and circular polymer materials

Nearing a key inflection point in the transition to a commercial-stage company: 1/ commercial-scale FDCA production start-up expected in H2 2024, 2/ contracted offtake by industry leaders and, 3/ license sales

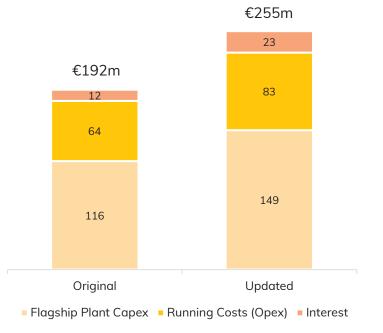
Clear path to revenue growth with the ambition to be a €100m+ revenue & EBITDA positive company in 2026<sup>1</sup>

Well capitalised to bring FDCA Flagship Plant on stream in H2 2024, accelerate licensing activities by strengthening global commercial capabilities, and continue development of Volta Technology





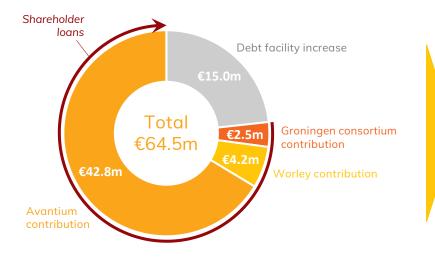
### Avantium Renewable Polymers Cost Update



#### Interest impacted by unprecedented rise in interest rates

- Running costs impacted by inflation, longer commissioning period, and additional business requirements
- FDCA Flagship Plant CAPEX driven by inflation and supply chain challenges

### Financing package Avantium Renewable Polymers



Use of the proceeds

Financing the cost increase of approximately €64.5m

- €33m CAPEX
- €19m OPEX
- €11m interest
- €1.5m contingency